# **ON COOKING**

### A TEXTBOOK OF CULINARY FUNDAMENTALS

SEVENTH EDITION

SARAH R. LABENSKY ALAN M. HAUSE



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# About On Cooking, Seventh Edition

The seventh edition of *On Cooking* follows the model established in previous editions, which have prepared thousands of students for successful careers in the culinary arts by building a strong foundation based on sound fundamental techniques. Students and instructors alike have praised *On Cooking* for its comprehensive yet accessible coverage of culinary skills and cooking procedures. Chapters **focus on six areas** that are essential to a well-rounded culinary professional:

- 1 Professionalism Background chapters introduce students to the field and feature material on food history, food safety and menu planning. Updated food safety information reflects the most recent regulations. The chapter on nutrition ties nutrition basics to principles of healthy cooking and preparing food for guests who follow special diets.
- 2 Preparation Chapters cover the core subjects all culinary students should be familiar with before stepping into the kitchen. Equipment, basic knife skills and mise en place concepts are explained and illustrated. Staple ingredients, such as dairy products, herbs and spices as well as flavor profiles are also presented in this section.
- **3 Cooking** These chapters explain and then demonstrate fundamental cooking techniques with a wide range of recipes. Individual chapters focus on different categories of key ingredients such as meats, poultry, fish, eggs and vegetables.
- 4 Garde Manger These chapters cover kitchen preparations including salads, sandwich making, charcuterie and hors d'oeuvre preparations. Material is of sufficient depth to support a complete unit on garde manger skills.
- **Baking** These chapters cover a range of classic and contemporary breads and pastries that every culinary student should know. The material is sufficient to support a stand-alone unit on breads and dessert preparation.
- **6 Presentation** Chapters on plate and buffet presentation demonstrate traditional and contemporary techniques for enhancing the visual presentation of food. The basics of buffet setup and management are also included in this section.

# **UPDATES**

More than 325 new photographs and illustrations clearly show core techniques, equipment and foods.

A revised Nutrition and Healthy Cooking chapter now includes expanded information on health-related and vegetarian diets. A new Plant-Based Cooking chapter as well as more vegetarian and vegan recipes throughout help inspire students to refocus their food choices.

Content updates, including more than 90 new recipes, plus dozens of recipe variations, reflect current trends with a focus on international cuisines and flavor profiles. Expanded coverage of fermenting, preserving and pickling shows students modern cooking techniques widely used in professional kitchens. Expanded discussion of fabrication and yield testing helps students recognize the importance of tracking costs.

A greatly enhanced support package includes MyLab Culinary<sup>®</sup> with Pearson eText-book and Pearson Kitchen Manager, our online recipe management system. An online instructors' manual featuring performance-based learning activities, an improved test bank and lecture-based PowerPoint slides are also available.

# Visual Guide for the Reader

Easy to navigate, On Cooking is broken down into bite-size subsections as reflected in the detailed table of contents. We invite you to take the following tour to explore the flavors of On Cooking.

# HALLMARK FEATURES

# **Learning Objectives**

Each chapter begins with clearly stated objectives that enable you to focus on what you should achieve by the end of the chapter.

# Chapter Introduction

Chapter introductions summarize the main themes in each chapter and provide an overview of topics. Learning objectives are aligned with top-level headings in each chapter, numbered so that you can easily locate information.

### After studying this chapter, you will be able to:

- name key historical figures responsible for the development of the restaurant industry and describe the contributions of each
- 1.2 list and describe characteristics of modern food service operations
- explain the organization of classic and modern kitchens
- 1.4 identify the attributes a student needs to become a successful culinary professional 1.5 describe the importance of professional ethics for chefs and list specific behaviors that all culinary professionals should follow
- 1.6 describe some of the culinary careers today's student may pursue

cookery the art, practice or work of cooking

cooking (1) the transfer of energy from a heat source to a food; this energy alters the food's molecular structure, changing its texture, flavo nolecular structure, changing its texture, flavo roma and appearance; (2) the preparation of

professional cooking a system of cooking based on a knowledge of and appreciation for ingredients and procedures

ike any fine art, great cookery requires taste and creativity, an appreciation of beauty and a mastery of technique. Like the sciences, successful cookery demands

knowledge and an understanding of basic principles, and like any successful leader, today's professional chef must exercise sound judgment and be committed to achieving excellence in all endeavors

This book describes foods and cooking equipment, explains culinary principles and cooking techniques and provides recipes using these principles and techniques. No book, however, can provide taste, creativity, commitment and judgment. For these, chefs and other culinary professionals must rely on themselves. This chapter explores the rich history of the restaurant industry in the West and the individuals who influenced the development of the profession. It also outlines the attributes of the professional chef. As you begin your culinary as you learn about the qualities that will guide you in your chosen career.

### HISTORICAL DEVELOPMENT OF THE RESTAURANT INDUSTRY

Cooks have produced food in quantity for as long as people have eaten together. For Cooks nave produced rood in quantity for as long as people nave eaten together. For millennia, chesk, whether they be Asian, Native American, Aborginal, European or African, have catered to the often elaborate dining needs of the wealthy and powerful, and for centuries, vendors in China, Europe and elsewhere have sold foods to the public that they prepared themselves or bought from others. But in the West, the history of the professional chef is of relatively recent origin. Its cast is mostly French, and it is intertwined with the history of restaurants—for only with the davalone present of accuracy is firm, was 40 Neet. A region of distinct to 10 New 10th and 10th of the Cooks.

the development of restaurants in Europe and North America during the late 18th and early 19th centuries were chefs expected to produce, efficiently and economically, different dishes at different times for different diners.

# **Margin Definitions**

Important terms appear in the margins to help with mastery of new terminology. A phonetic pronunciation guide assists with non-English terms.

stage [stahzh] a brief internship or training session in a professional kitchen; from the French stagiaire, meaning apprentice or intern; in Asia and Europe, this work is unpaid

# Safety Alerts

Brief alerts remind you of safety concerns and encourage you to incorporate food safety and sanitation into your regular kitchen activities.

# A Safety Alert

# The Temperature Danger Zone

The temperature danger zone is a broad range of temperatures in which most of the bacteria that cause foodborne illnesses multiply rapidly. The 2022 Food Code of the U.S. Food and Drug Administration (FDA), indicates that the temperature danger zone begins at  $41^{\circ}F(5^{\circ}C)$  and ends at 135°F (57°C). Regulations in some localities and with some organizations may vary. This text uses the range recommended by the FDA.

### **Classic Poultry** Flavors

Ever versatile, chicken can be flavored with delicate herbs or robust, fiery spices. When roasted, chicken benefits from a simple grating of salt and pepper. Light sauces made from pan juices or velouté accented with tender herbs, lemon and white or black pepper are typical accompaniments that enhance the pure flavor of the poultry. But skin-on chicken pieces withstand marinating in wet or dry spice mixtures before grilling, roasting or stewing. Spice blends from adobo to garam masala can be used with any type of poultry. The versatility of poultry may account for its popularity. Dark meat from turkey legs can substitute for lamb or pork in kebabs or stews. And honeless skinless chicken or turkey breast when sliced thinly and pounded, makes excellent cutlets

# ◀ Flavor Sidebars

Green sidebars explain how flavoring ingredients may be used to change the character of a dish.

### Procedure for Rolling and Shaping Dough for Lattice Crusts



 Roll the dough out and line the pan as specified in the previous procedure. Spoon or pour the filling into the dough-lined pan. Using a ruler as a guide, cut even strips of the desired width, typically ½ inch (1.2 centimeters). Position several strips of dough across the pie in one direction. For the traditional lattice shown here the strips of dough should all be the same width and should be spaced evenly on top of the filling



2 Fold back every other strip of dough, Lay another strip of dough across the top of the pie, perpendicular to the first strips. Unfold the strips of dough, and then fold back the alternate strips. Lay another strip of dough perpendicular to the first strips. Unfold the folded strips and refold the alternate strips. Repeat the weaving process until the surface of the pie is covered



3 Trim any overhanging dough and crimp attach the strips to the edge of bottom crusi

# **◀** Procedures

Step-by-step color photographs show various stages in the preparation of ingredients and dishes to help you visualize techniques and encourage you to review classroom or kitchen activities whenever necessary.



# Product Identification >

Hundreds of original color photographs help you recognize and identify ingredients. You can explore a huge variety of foodstuffs such as fruits, berries, chocolates, herbs, fish, spices, meats and fine cheeses.

# MISE EN PLACE

- Cut beef shank into pieces
- Peel and chop onions, carrots and celery for mirepoix.
- Wash and peel turnips and leeks and cut into medium dice.
- Wash, peel, seed and dice tomatoes.
   Prepare herb sachet.

# ◀ Mise en Place

French for "put in place," this feature accompanying inchapter recipes provides a list of what you must do before starting a recipe, such as preheating the oven, chopping nuts or melting butter.

# **▼** Icons

Icons identify recipes that are vegetarian, vegan or good choices for health-conscious diners.





Vegetarian

# Line Drawings

Detailed line drawings illustrate tools and equipment without brand identification. Other drawings depict the skeletal structure of meat animals, fish and poultry.

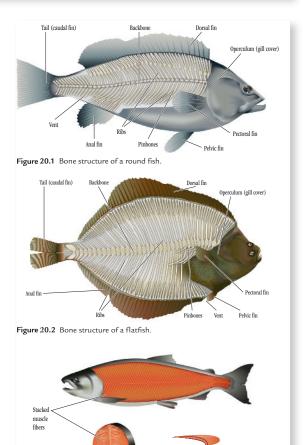


Figure 20.3 Muscle fibers in a round fish

# Recipes

# Measurements -----

All recipes include both U.S. and metric measurements. To aid in teaching scaling and consistent baking practices, we also provide metric equivalents for all temperatures, pan sizes and measurements throughout the text. Baking recipes include measurements in baker's percentage, which is fully explained in Chapter 30, Principles of the Bakeshop.

# **Variations**

Recipe variations show how to modify recipe----ingredients to create new dishes.

# Nutritional Analysis .....

All recipes include a nutritional analysis prepared by a registered dietician.

# Illustrations -----

Recipes are illustrated with both sequential photos showing the preparation of dishes and many finished-dish photos that show presentation ideas.

# **Chocolate Cherry Scones**

Houston Community College, Houston, TX

Pastry Chef Eddy Van Damme

YIELD 24 Scones, approx. 4¼ oz. (130 g) each	METHOD Biscuit		
Unsalted butter, cold	14 oz.	420 g	44%
Granulated sugar	4 oz.	120 g	12.5%
Buttermilk	8 fl. oz.	240 ml	25%
Sour cream	1 lb.	480 g	50%
Salt	0.6 oz. (1 Tbsp.)	18 g	2%
Vanilla extract	0.5 fl. oz. (1 Tbsp.)	15 ml	1.5%
All-purpose or pastry flour	2 lb.	960 g	100%
Baking powder	2 oz.	60 g	6%
Dried cherries	1 lb.	480 g	50%
Chocolate chunks	9 oz.	270 g	28%
Total dough weight:	6 lb. 6 oz.	3063 g	319%
1 Chill a mixer house and paddle attachment in the		0	



- Chill a mixer bowl and paddle attachment in the freezer for at least 15 minutes be
   Cut the butter into 1-inch (2.5-centimeter) cubes. Set aside in the refrigerator.
- 3 Whisk together the sugar, buttermilk, sour cream, salt and vanilla extract in a bowl until sm Set aside in the refrigerator.
- 4 Put the flour and baking powder in the chilled mixer bowl. Place the butter on top. Mix on lov speed using the paddle attachment until the mixture resembles coarse meal.
- 5 Add the buttermilk mixture to the dry ingredients and mix very briefly, until just combined. Mix in the cherries and chocolate until just combined. 6 Scale the dough into three uniform pieces. On a lightly floured surface, press each piece of dough
- out into an 8-inch (20.5-centimeter) disk using a metal torte ring or other form as a guide.
  7 Cut each disk of dough into eight wedges. Position the wedges of dough spaced 2 inches (5 centi-
- meters) apart on parchment-lined baking sheets. Bake at 375°F (190°C) until light golden brown, approximately 18–24 minutes. When cool, dust with powdered sugar if desired.

Cinnamon Orange Scones—Omit the sun-dried cherries and chocolate chunks. Add 0.5 ounce (2 tablespoons/ 15 grams/1.5%) ground cinnamon and 0.2 ounce (1 tablespoon/6 grams/0.6%) grated orange zest in Step 3. Yield is reduced to 4 pounds 15 ounces (2313 grams)

values per 4¼-oz. (130-g) scone: Calories 430, Total fat 21 g, Saturated fat 13 g, Chol









Adding the chilled buttermilk mixture







Finished dish photos illustrate ways to present the recipes.

# Sidebars

Sidebars present information on food history, food in culture, sustainability and the background of professional foodservice. These sidebars help you understand the culinary arts in a wider social context.

# **Questions for Discussion**

Questions for Discussion, which appear at the end of each chapter, encourage you to integrate theory and technique into a broader understanding of the material.

# Affordable Purchase Options for Students

**Print:** On Cooking, Seventh Edition is available as a hard-cover text through an affordable, rent-to own option.

**eTextbooks:** This text is also available in multiple eBook formats. These are a great choice for busy students interested in saving money. As an alternative to renting or purchasing the printed textbook, students can purchase an electronic version that includes all of the same content. Pearson eTextbook is an easy-to-use digital text. It lets students customize how they study and learn with enhanced search functions and the ability to create flashcards, highlight passages, add notes and listen to the audio version all in one place. The mobile app lets students learn wherever life takes them, offline or online. For more information on Pearson eTextbooks, visit www.pearsonplus.com.

**MyLab Culinary:** *On Cooking*, Seventh Edition is available in the premium digital offering known as MyLab Culinary. Read on to learn more about MyLab Culinary or visit **www.myculinarylab.com**.

# Comprehensive Learning and Teaching Package

# **MyLab Culinary**

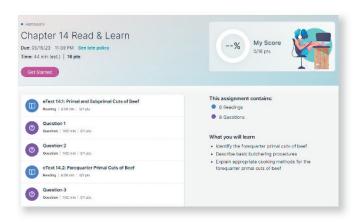
MyLab Culinary is a dynamic, online teaching and learning tool that supports the many ways students learn. It enables students to study and master the content online on their own time and at their own pace. Media-rich, full of assignable interactive assessments, and complete with the Pearson Kitchen Manager online recipe management system, MyLab Culinary has it all.

Whether you're looking for a complete course management system or you just want to provide your students with the ultimate study guide, MyLab Culinary is the technology that provides an experience unrivalled in the industry. Its flexibility allows instructors to create a course that best suits the needs of their curriculum and their students.

Key features of MyLab Culinary include:

**Embedded Pearson eTextbook**—Every MyLab Culinary includes access to the Pearson eTextbook, so students can read and do homework in the same place. Note taking, highlighting, watching videos, creating flashcards, and listening to the audio narration of the entire book are just some of the things students love about Pearson eTextbook.

 New! MyLab Culinary features an enhanced version of Pearson eTextbook for the Seventh Edition. Additional capabilities include the ability for instructors to assign reading directly from MyLab and the integration of self-assessment questions for students.



**Pearson Kitchen Manager**–This online recipe management program comes pre-loaded with all of the recipes from On Cooking. The recipes can be scaled and edited, and new recipes can be added. Pearson Kitchen Manager can also be used to build menus, generate shopping lists and calculate estimated costs at the recipe or menu level.

- New for the Seventh Edition, Pearson Kitchen Manager has been enhanced with:
  - 300 bonus recipes not included in the textbook
  - A revamped recipe layout so recipes will print to as a few pages as possible
  - The ability for groups of students to share and edit a recipe

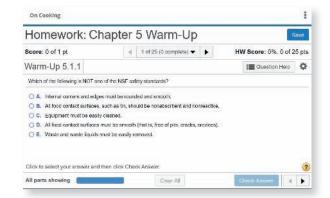


**Instructional Videos**—More than 140 video demonstrations reinforce fundamental culinary skills and procedures. These dynamic videos can be found embedded with the Pearson eTextbook, the MyLab Multimedia Library, and may be assigned within MyLab Culinary with provided questions as homework.

• New! Forty-three new videos have been produced for the Seventh Edition.

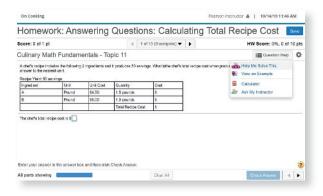


**Practice Quizzes and Tests**–A wealth of chapter resources provide a variety of homework options that help students master core knowledge and concepts. Exercises include Warm Up, Review, Tests and Video Quizzes.



**Culinary Math Fundamentals**–An entire "Chapter 0" dedicated to culinary math fosters the learning of essential math skills needed for success in the kitchen. This chapter features one model problem for 20 identified math concepts, and 10 practice problems for each concept. The Question Help feature takes a step-by-step approach to problem solving and encourages self-remediation. This is only available in MyLab Culinary.

New culinary math problems have been added for most chapters in the text. These unique questions provide students the opportunity to apply their math skills throughout their coursework.



# FOR THE STUDENT

**Personalized Study Tools**–Show students what they know, what they don't, and where to spend their time to fill the gaps.

**Immediate Feedback**–Delivers results on assignments and quizzes that helps keep students on track.

**Mobile eTextbook**–Allows students to read on their phone, laptop or tablet. They can pick up where they left off and learn on the go, anywhere and anytime, online and offline.

# FOR THE INSTRUCTOR

**Learning Management System (LMS) Integration**—Instructors can link from Blackboard Learn, Brightspace by D2L, Canvas, or Moodle to MyLab Culinary allowing easy access to assignments, rosters, resources, and grades with the LMS gradebook.

**Powerful Homework and Test Manager**–Instructors can create, import and manage online homework assignments, quizzes and tests that are automatically graded. A wide range of assignment options, including time limits, proctoring and maximum number of attempts allowed.

**Robust Gradebook Tracking**—Student performance is automatically delivered to the gradebook. Item Analysis provides trends such as the number of students who answered correctly/incorrectly, time on task and more.

**Flexibility**–MyLab allows instructors to easily add, remove, or modify existing instructional material. You can also add your own course materials to suit the needs of your students or department.

**Easily Scalable and Shareable**–MyLab enables the management of multiple class sections, and lets other instructors copy settings so a standardized syllabus can be maintained across the department.

# INSTRUCTOR SUPPLEMENTS

As with previous editions, a full set of instructor supplements is available to accompany the Seventh Edition of *On Cooking*. Instructors can download supplementary materials online at **www.pearson.com**. Simply search author, title, ISBN or key word(s). Once you have found your text, click "I'm an educator" and then "Instructor Resources". Next, sign in to your Pearson account or, if you are a new user, create an account as directed.

# Instructor's Manual

The Instructor's Manual includes chapter outlines, learning objectives, key terms, performance-based learning activities, lesson plans, and answers to end-of-chapter Questions for Discussion.

# **PowerPoint Lecture Presentations**

This comprehensive set of slide decks can be used by instructors for class presentations or by students for lecture preview or review. There is a presentation for each chapter, including a selection of full-color photographs from the book.

# TestGen (Computerized Test Bank)

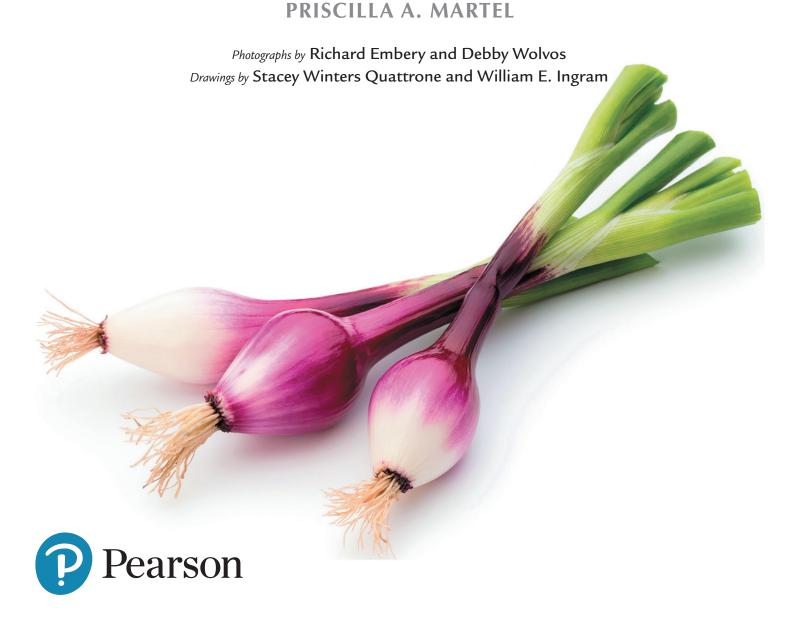
TestGen contains text-based questions in a format that enables instructors to choose questions for creating their own examinations.

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# **About the Authors**



# **SARAH R. LABENSKY**

Chef Sarah is a culinary educator and academic administrator with an extensive background as a restaurateur and caterer, textbook author and dedicated advocate for culinary professionalism. She was a professor at Woosong University's Sol International Culinary Arts School in Daejeon, Korea and Founding Director of the Culinary Arts Institute at Mississippi University for Women (MUW) in Columbus, Mississippi. While living in Mississippi, she owned two restaurants and worked as food and beverage director for a country club. Chef Sarah has also taught culinary arts at Scottsdale (Arizona) Community College, Piedmont Virginia Community College (Charlottesville) and spent many years as a working pastry cook and caterer before teaching.

In addition to *On Cooking*, Sarah Labensky is also co-author of *On Baking, Webster's New World Dictionary of Culinary Arts* and *Applied Math for Food Service*. She is a past president of the International Association of Culinary Professionals (IACP) and a member of the Southern Foodways Alliance and Les Dames d'Escoffier.

Sarah's passions include travel and mentoring young culinarians to help develop their own professional paths.



# ALAN M. (SKIP) HAUSE

Chef Skip is a graduate of the Culinary Institute of America in Hyde Park, New York. Upon graduation, Chef Skip worked in both restaurants and hotels before settling in Arizona. For the past 27 years, he has owned and operated Fabulous Food Fine Catering and Events. He also launched and operates Gertrude's restaurant at the Desert Botanical Garden in Phoenix, Arizona. Chef Skip is involved in day-to-day food production, planning and execution of catered events as well as overseeing restaurant operations. A long-time member of the American Culinary Federation, Chef Skip is passionate about all aspects of food and cooking. He enjoys mentoring students and cooks, is active in the Careers through Culinary Arts Program (C-Cap) and is a board member of the East Valley Institute of Technology Culinary Program.

When not working in the kitchen, Chef Skip pursues his passions entertaining friends, traveling, hiking, biking (both motor and pedal) and, of course, anything to do with food. Chef Skip lives in Scottsdale, Arizona and summers in Kalispell, Montana, with his wife, Chantal, and sons, Logan and Grayson.



# PRISCILLA A. MARTEL

Priscilla Martel is a professional chef, educator and food writer with a special interest in Mediterranean cuisines and artisan baking. She honed her cooking skills at Restaurant du Village, a country French restaurant she owned in Chester, Connecticut. Today she operates All About Food, which holds baking patents and collaborates with food manufacturers and restaurants to create innovative products and marketing programs.

She is a visiting instructor at Boston University's certificate program in the culinary arts and in the Hospitality Management Program at Gateway Community College in New Haven, Connecticut. She is also a contributing writer for food trade publications and a consultant to the almond industry. To honor her commitment to help young people prepare for their culinary careers, Priscilla Martel volunteers with the Jacques Pépin Foundation, which provides culinary training for those with barriers to employment. She is co-author of *On Baking* and *Math for Bakers* (DVD).

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Sous Vide Chicken Legs Stuffed with	h	Roast Goose with Cabbage		Tropical Oven-Fried Catfish	563
Mushrooms and Prosciutto	486	and Apples	Online	Pistachio-Crusted Salmon	Online
Sautéed Chicken with Kentucky		Fried Frog Legs	Online	Oven-Roasted Spiced Salmon	Online
Bourbon	Online			Blue Crab Cakes	564
Spiced Chicken Cutlets	Online	19 Game		Pan Seared Diver Scallops	564
Chicken Kiev	Online			Cha Ca (Hanoi-Style Fish	
Chicken and Snow Peas in		Red Wine Marinade	504	with Dill)	565
Black Bean Sauce	Online	Marinated Loin of Venison Roasted	Online	Red Snapper Veracruz	Online

Freshwater Shrimp Wrapped in		Steamed Mussels with Leeks		Pecan Waffles	614
Potato	Online	and Carrots	575	Dutch Baby Pancake	Online
Pan Seared Diver Scallops		Portuguese-Style Steamed Mussels	575	Cinnamon French Toast	615
with Beet Vinaigrette	Online	Mussels in Curry and Cream Sauce	Online	Baked Banana Praline French Toast	615
Macadamia Nut-Crusted Halibut	Online	Spicy Sausage, Mussel and		Orange French Toast	Online
Sesame Swordfish	Online	Clam Stew	Online	Oatmeal with Bananas and	
Seared Tuna with Jasmine Rice	Online	Paella	576	Almond Butter	615
Pan-Seared Sea Bass with Beet		Crawfish Étouffée	577	Breakfast Grits	615
Vinaigrette	Online	Soft-Poached Salmon with Root Vegeta	ables	Cantonese-Style Congee	616
Pan-Fried Trout with Toasted		and Pernod Beurre Blanc	578	Chicken or Pork Congee	616
Garlic	Online	Pickled Shrimp	580	Frozen Cappuccino	Online
Pan-Seared Diver Scallops with		Tuna Poke	581	Chai Masala (Indian Spiced Tea	
Squash	Online	Fin Fish Carpaccio with Lemon		with Milk)	Online
Scallops and Shrimp Sambuca	Online	Thyme Vinaigrette	581		
Seared Diver Scallop	Online	Norimaki Zushi	582	22 Verstelder	
Miso-Glazed Broiled Black Cod	566			22 Vegetables	
Salmon Croquettes	567			Grilled Vegetable Skewers	651
Whole Sizzling Catfish	Online	21 Eggs and Breakfast		Grilled Sliced Vegetables	651
Poached Halibut with		Shirred Eggs with Ham	588	Baked Butternut Squash, Cumin	
Chanterelles	Online	Quiche Lorraine	589	Yogurt and Pumpkin Seeds	652
Chilled Poached Salmon		Scrambled Eggs	590	Sautéed Mushrooms with Garlic	
Roulade	Online	Shrimp and Avocado Omelet	591	and Thyme	653
Steamed Bass with Sansho			391	Stir-Fried Baby Bok Choy	654
Pepper	Online	Asparagus Frittata with Goat Cheese and Parsley Radish Salad	593	Stir-Fried Asparagus with	
Stuffed Striped Bass Cartoccio	Online	Poached Eggs	596	Shiitake	Online
Escolar with Eggplant and Carrot				Fried Green Tomatoes with	
Purées	Online	Buttermilk Pancakes	598	Shrimp and Creole	
Lobster Thermador	Online	Blueberry Pancakes Apple-Pecan Pancakes	598 598	Rémoulade	655
Paupiettes of Sole with Mousseline		Crêpes	599	Pan-Roasted Brussels Sprouts	656
of Shrimp	568	Cheese Blintz	599	Beer-Battered Onion Rings	657
Braised Shark with Lemon Pesto	Online	Savory Crêpes	599	Green Beans with Herbed	
Clams Casino	569	Savory Crêpes Florentine	599	Vinaigrette and Toasted	
Oysters Rockefeller	570	Crunchy Granola	601	Hazelnuts	660
Shrimp and Corn Sauté	Online	Southwestern Scrambled Eggs	Online	White Bean Salad	66
Shrimp with Olive Oil and Garlic	Online	Greek-Style Scrambled Eggs	Online	Broccoli Amandine	662
Shrimp Curry with Mango	Online	Rolled Soufflé	Online	Braised Celery with Basil	Online
Lobster à l'Américaine	Online	Shakshuka Eggs	609	Gholpi (Afghan-Style Braised	
Goan-Style South Indian	Omme			Cauliflower)	665
Fish Curry	571	Fried Egg BLT Sandwich	609	Parsnip Purée	666
Bouillabaisse (Provençal Fish Stew)	572	Eggs Benedict	610	Vegan Parsnip Purée	666
Rouille	572	Poached Eggs Florentine Poached Eggs Norwegian Style	610 610	Turnip or Sunchoke Purée	Online
Jumbo Lump Blue Crab and	0,2	Crabcake Eggs Benedict	610	Winter Squash Purée	666
Langoustine Cake	Online	Garden Egg Benedict	610	Summer Vegetables with Tarragon Aïoli	Online
Coconut Shrimp	573	Southern-Style Eggs Benedict	610	Swiss Chard with Lemon	Omm
Fried Oysters with Rémoulade		Avocado, Bacon and Red Rice		and Pine Nuts	Online
Sauce	573	Breakfast Salad	611	Inlagda Rødbetor (Swedish-	Omm
Fried Calamari with Lemon, Olive		Scotch Eggs	611	Style Pickled Beets)	668
and Pepper Relish	574	Pytt i Panna (Swedish Hash)	612	Curtido (Salvadorian Fermented	000
Soft-Shell Crab Po'Boy Sandwich	Online	Corned Beef Hash	Online	Cabbage Relish)	670
Shrimp Poached in Orange Juice	Online	Buckwheat Crêpes with		Grilled Portabella Mushrooms	672
Grilled Soft-Shell Crabs	Online	Sausage	Online	Grilled Baby Squash	Online
Chilled Shellfish Platter	Online	Tortilla Española (Spanish Egg and		Garlic Timbales	672
Steamed Scallops with Ginger	Online	Onion Omelet)	613	Broccoli or Cauliflower Timbales	672
Maryland-Style Steamed Blue	Simile	Cheese Soufflé	614	Mushroom and Manchego	0/2
Crabs	574	Waffles	614	Timbales	Online

Vegetable Strudel	Online	Giardiniera (Pickled Vegetables)	687	Potato Croquettes	726
Oven-Roasted Garlic	673	Baechu-Kimchi (Korean		Dauphine Potatoes	727
Fennel Gratin	673	Spicy Cabbage)	688	Lorette Potatoes	727
Arizona Baked Corn	Online			Potato Gnocchi	728
Scalloped Eggplant	Online	23 Potatoes, Grains and Pasta		Polenta	729
Baked Beans	674	Baked Potatoes	694	Creamy Polenta with Wild	
Boston-Style Baked Beans	674	Twice-Baked Potatoes	694	Mushrooms	730
Roasted Tomato, Onion		Gratin Dauphinois	695	Polenta Napoleon	Online
and Goat Cheese		Potato and Celery Root Gratin	695	Grits and Cheddar Soufflé	730
Frittatini	Online	Lyonnaise Potatoes	696	Jollof Rice	731
Mushroom and Leek Tart	674	Deep-Fried Potatoes	698	Saffron Rice	732
Maple-Glazed Carrots	675	Mashed Potatoes	700	Pilau (Indian-Style Rice Pilaf)	732
Duxelles	675	Garlic Mashed Potatoes	700	Red Rice	Online
Creamed Corn with Basil	Online	Horseradish Mashed Potatoes	700	Kimchi Fried Rice	732
Amish Corn Relish	Online	Mashed Sweet Potatoes or Rutabaga		Brown Rice with Spiced Pecans	Online
Ratatouille	676	Simmered Rice	708	Wild Rice and Cranberry Stuffing	733
Beet and Corn Salad	677	Coconut Jasmine Rice	708	Hoppin' John	734
Peas with Fennel and Bacon	Online	Risotto Milanese	709	Baked Barley with Mushrooms	Online
Sautéed Broccoli Rabe	677	Risotto with Radicchio (al Radicchio)	709	Quinoa, Beet, Squash and	Omme
	0//	Risotto with Four Cheeses		Spinach Salad	734
Pan-Fried Eggplant with Tomato Sauce	678	(al Quattro Formaggi)	709	Orzo and Herb Salad	Online
Stir-Fried Snow Peas		Farro Risotto	709	Creamed Orzo and Leeks	Online
	Online	Classic Rice Pilaf	710	Mushroom Ravioli	Online
Tempura Vegetables with  Dipping Sauce	678	Spanish Rice	711		
Panko Crust Tempura	679	Red Rice Pilaf Bulgur Pilaf	711 711	Fettuccine Alfredo	735
Shrimp Tempura	679	Barley Pilaf	711	Fettuccine Carbonara	735
Deep-Fried Carrots or Leeks	073	Thai-Style Fried Rice	712	Fettuccine con Pesto	Online
for Garnishing	679	Chinese-Style Fried Rice	712	Macaroni and Cheese	736
Glazed Pearl Onions	680	Forbidden Fried Rice	712	Baked Macaroni and Cheese	736
Mixed Bean Salad	Online	Basic Pasta Dough	717	Macaroni and Cheese with  Ham and Tomato	736
Butternut Squash with	Omme	Garlic-Herb Pasta Dough	717	Baked Ziti with Fresh Tomato Sauce	736
Black Beans	Online	Spinach Pasta Dough	717		
Kabocha Squash Purée	681	Tomato Pasta Dough	717	Pepe Pasta with Shrimp	Online
Red Beet Purée	681	1 8	Online	Penne with Asparagus	Online
Carrot Ginger Purée	681	Château Potatoes	722	Cappelletti in Brodo	Online
Collard Greens	682	Parisienne Potatoes and	722	Spinach and Ricotta Lasagne	Online
Warm Zucchini, Red Pepper and Ch		Noisette Potatoes Grilled Sweet Potatoes	722 Online	Vegetable Lasagna	737
Salad	682		723	Pad Thai	738
Red Beans and Rice with Andouille	683	Roasted Fingerling Potatoes		Soba Noodles with Chicken	
Refried Beans	684	/	Online	and Green Onions	739
Spinach and Mushroom Crépe	Online	Scalloped Potatoes	723	Chilled Chinese-Style	
	Online		Online	Noodle Salad	Online
Fennel and Mushrooms à la Grecque	Online	Spicy Sweet Potato and	0.1	Spaetzle	740
•	Online		Online		
Stuffed Cabbage Rolls		,	Online	24 Salads and Salad Dressings	
Braised Red Cabbage with Apples	684	0	Online	24 Salaus aliu Salau Dressings	•
Braised Romaine Lettuce	Online		Online	Basic Vinaigrette Dressing	750
Braised Pumpkin	Online		Online	Dijon Vinaigrette	750
Saag Paneer (Indian-Style		German-Style Potato Salad	724	Herb Vinaigrette	750
Fresh Cheese with Greens)	685	Potato Pancakes	724	Mayonnaise	752
Butter-Braised Honey Carrots	686	Rösti Potatoes	725	Caesar Dressing	754
Artichokes Hollandaise	Online	Cheddar Cheese Rösti Potatoes	725	Mesclun Salad with	
Artichokes Stuffed with	<u> </u>	Vegan Rösti Potatoes	725	Raspberry Vinaigrette	756 
Italian Sausage	Online	Duchesse Potatoes	726	Salad Niçoise	757

Chutney Chicken Salad	759	Salad of Seared Ahi Tuna	Online	Jalapeño-Cranberry Relish	814
Ribbon Salad of Zucchini,		Vine-Ripened Tomato Salad	Online	Mango Chutney	815
Carrots, Green Beans and		Caprese Salad	772	Candied Citrus Peel	813
Tomatoes	760	Smoked Mushroom and		Compressed Fresh Watermelon	816
Tomato and Asparagus Salad	Online	Lentil Salad	Online		
Molded Gazpacho Salad	763	Cobb Salad	773	26 Diant Based Casting	
Molded Gazpacho Salad		Greek Salad	773	26 Plant-Based Cooking	
with Shrimp	763	Ginger Soy Chicken Salad	Online	Vegan Stroganoff	825
Caesar Salad for Tableside Service	Online	New Potato Salad	Online	Cashew Cream	827
Caesar Salad in a Garlic Tuile	Online	Potato Salad	774	Crispy Fried Tofu	827
Carrot Ginger Miso Dressing	764	Creamy Coleslaw	774	Southwestern Black Bean Soup	828
Raspberry Vinaigrette	764	Egg Salad	775	Falafel	828
Fat-Free Vinaigrette	765	Tuna Salad	775	Falafel Sandwich	829
Low-Fat Creamy Mustard Dressing	Online	Farro, White Bean and Cucumber		Grilled BBQ Portabella	
Orange Soy Vinaigrette	Online	Salad with Spiced Dressing	776	Mushroom Sandwich	Online
Blue Cheese Vinaigrette	765	Couscous Salad	777	Veggie Wrap	Online
Poppy Seed Dressing	765	Tabouli	777	Cannellini Bean Relish	Online
Sauce Gribiche	766	Raw Kale and Avocado Salad with Ca		Tofu and Walnut Tabouli	829
Thousand Island Dressing	766	Raisins and Lemon Dressing	778	Spiced Bean Curd	Online
Herb Buttermilk Dressing	767	Panzanella (Italian Bread Salad)	779	Saffron Vegetable Risotto	Online
Green Goddess Dressing	Online	Cranberry Orange Gelatin Salad	779	Mushroom Bolognese	830
Roquefort Dressing	767	Garlic Croutons	780	Polenta Vegetable Tart	83
Low-Fat Blue Cheese Dressing	768			Couscous with Seven Vegetables	832
Sun-Dried Tomato and				Dal Bhat (Indian-Style Lentil	
Basil Aïoli	Online	25 Fruits		Stew with Rice)	833
Sherry Walnut Vinaigrette	768	Broiled Grapefruit	Online	Pan-Seared Tofu with Tomatoes,	
Tartar Sauce	768	Broiled Stone Fruit	803	Capers and Olives	834
Aïoli (Garlic Mayonnaise)	769	Warm Baked Peaches or Nectarines	803	Chia Bumbleberry Preserves	835
Black Garlic Aïoli	769	Savory Fruit Compote	804	Chia Pudding	836
Chipotle Aïoli	769	Apple Fritters	805		
Green Herb Aïoli	769	Banana Fritters	805	27 Sandwiches	
Pesto Aïoli	769	Pears Poached in Red Wine	806	27 Sandwiches	
Wasabi Aïoli	769 760	Dried Fruit Compote	807	Grilled Vegetable Sandwich	847
Za'atar Aïoli	769 769	Figs with Berries and		Club Sandwich	848
Vegan Mayonnaise	769 769	Honey Mousse	Online	Fish Taco	848
Vegan Olive Oil Mayonnaise Rémoulade Sauce	709	Blackberry or Raspberry Preserves	809	Grouper Sandwich	Online
Creole Rémoulade	770	Peach Cobbler Preserves	809	Hamburger	849
Khira Raita (Cucumber-Yogurt	770	Mango, Pineapple and Strawberry		Bacon Blue Cheeseburger	849
Salad)	770	Salad with Coconut Cream	810	Mushroom Burger	849
Japanese-Style Cucumber Salad	Online	Pineapple Papaya Salsa	810	Blended Mushroom Burger	849 849
Carrot Salad	771	Tropical Fruit Salad	Online	Crabcake Burger	850
Spinach and Edamame Salad	771	Watermelon and Cherry		Turkey Burger	
Organic Microgreens and Spring	,,,	Salad with Fresh Mint Syrup	811	Grilled Red Snapper Burger	Onlin
Vegetables	Online	Sweet Ricotta and Mascarpone		Arugula, Capicola Ham and Provolone Panino	85
Salad of Sweet and Bitter Greens	Online	Mousse	Online	Cubano (Cuban Grilled Ham	03
Gemischter Salat (German		Gratin of Fresh Berries	Online	and Pork Sandwich)	851
Mixed Salad)	Online	Baked Apples	811	Grilled Chicken, Avocado and	
Wilted Spinach Salad with		Grilled Fruit Kebabs	812	Vegetable Wrap	852
Warm Bacon Dressing	772	Cherry Confit	812	Grilled Cheese with Arugula	Online
Curly Endive, Apple and		Braised Rhubarb	813	Southwestern Grilled Cheese	
Gorgonzola Salad	Online	Berry Compote	813	Sandwich	Online
Winter White Salad	Online	Applesauce	814	Southwestern Grilled Chicken	
Pink Grapefruit and Avocado Salad	Online	Fresh Cranberry-Orange Relish	814	Wrap	Online

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Philly Cheese Steak Sandwich	Online	Galantine of Turbot and Lobster	Online	Tuna Tartare	918
Kentucky Hot Brown Sandwich	852	Chopped Chicken Liver	890	Samosas (Deep-Fried Indian-Style Turnovers)	919
Reuben Sandwich	853	• •	890	Vegetarian Samosas	919
Roast Beef and Blue Cheese Sandwich	Online	Breakfast Sausage Patties		Cha Gio (Deep-Fried Vietnamese-	212
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20 Chamatania		Curried Chicken Canapés	Online	Cream Scones	Online
28 Charcuterie		Poached Sea Scallop Canapés	Online	Shortcakes	Online
Pâté Spice	862	Tostaditas of Gulf Crab	Online	Fresh Strawberry Shortcake	Online
Country-Style Forcemeat	864	Kalamata Olive and	0 !!	Basic Corn Muffins	962
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Maple Sage Sausage	879	Guacamole	911	Lemon Poppy Seed Muffins	963
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Mayonnaise Chaud-Froid	Online	Brandade de Morue (French-Style		Blue Corn Muffin	Online
Basic Game Forcemeat	Online	Salt Cod Spread)	913	Lemon Tea Bread	Online
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Cream Cheese Filling	1000	Galactoboureko (Greek		Cocoa Fudge Frosting	1068
Apricot Filling	1001	Custard Pie)	Online	Basic Sugar Glaze	1069
Ricotta Filling	1001	Peach and Blueberry Napoleon	Online	Royal Icing	1070
Almond Paste Filling	Online	Linzer Tart	Online	Chocolate Ganache	1071
Almond Cream Filling	1001	Chocolate Beignets	Online	Dark Chocolate Truffles	1072
Kugelhopf	1002	Chocolate-Mint Crinkle Cookies	1040	Carrot Cake with Cream	
5		Oatmeal Raisin Cookies	1041	Cheese Frosting	1080
		Peanut Butter Sandies	1041	Cream Cheese Frosting	1080
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Sweet Dough	1007	White Chocolate, Cranberry		Strawberry Vanilla Butter Cake	1082
Basic Cream Pie	1012	and Miso Cookies	1042	German Chocolate Cake	1083
Chocolate Cream Pie	1012	Orange Almond Biscotti	1043	Coconut Pecan Frosting	1083
Banana Cream Pie	1012	Lemon or Lime Bars	1044	Tuscan-Style Olive Oil Cake	1084
Coconut Cream Pie I	1012	Linzer Cookies	Online	Swedish-Style Apple Cake	Online
Coconut Cream Pie II	1012	Spritz Cookies	1044	Vanilla Raspberry Wedding Cake	Online
Apple-Cranberry Pie	1013	Gingerbread Cookies	1045	Sacher Torte	1085
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Pumpkin Pie	1016	Lacy Pecan Cookies		Bûche de Noël (Yule Log)	Online
Puff Pastry	1019	Tulipe Cookies	1048	Rio Torte	Online
Quick Puff Pastry	Online	Madeleines	Online	Chocolate Caramel Maxine Torte	Online

Fudge Brownies	1088	Stabilized Whipped Cream	1099	Chocolate Pots de Crème	1111
Raspberry Swirl Brownies	1088	Chocolate Chantilly	1099	New York Cheesecake	1112
Chocolate Peanut Butter Brownies	Online	Bavarian Cream	1100	Turtle Cheesecake	Online
Applesauce Brownies	Online	Charlotte Bavarian	1101	Pistachio Citrus Cheesecake	Online
Praline Squares	Online	White Chocolate Hazelnut	4404	Bread Pudding with Bourbon Sauce	1113
German Chocolate Layered Brownies	Online	Bavarian Lime Chiffon	1101	Chocolate Bread Pudding	1113
Banana Bars	Online		1102	Baked Rice Pudding	1113
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Chocolate Custard Sauce	1092	Dulce de Leche Ice Cream	1105	Cheese Soufflé	Online
Coffee Custard Sauce	1092	Grapefruit Sorbet	1106	Hot Lemon Soufflé	Online
Hazelnut Custard Sauce	Online	Lemon Sorbet	1106	Chocolate Chiffon Pie	Online
Ginger Custard Sauce	1092	Mango Sorbet	1106	Raspberry Mousse Cake	1115
Pistachio Custard Sauce	1092	Raspberry Sorbet	1106	Buttermilk Panna Cotta	1116
Pastry Cream	1093	Strawberry Sorbet	Online	Caramel Buttermilk Panna Cotta	1116
Chocolate Pastry Cream	1093	Fruit Coulis	1107	Kheer (Indian-Style Rice Pudding)	1116
Coconut Pastry Cream	1093	Raspberry Sauce	Online	Tapioca Pudding	Online
Coffee Pastry Cream	1093	Caramel Sauce	1108		
Mousseline Pastry Cream	1093	Dark Chocolate Syrup	1108	Honey Ice Cream	Online
Champagne Sabayon	1094	Crème Brûlée	Online	Coffee Granita	1117
Sabayon Mousseline	1094	Passion Fruit Crème Brûlée	Online	Blood Orange Granita	1117
Toffee Caramel Flan	1095	Coffee Crème Brûlée	Online	Lemon or Lime Granita	1117
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Cream)	1099	Passion Fruit Crème Chiboust	Online	Chocolate Fudge Sauce	1118

# **Preface**

Learning to cook is much more than simply learning to follow a recipe. Consequently, *On Cooking*, Seventh Edition, is not a cookbook or a collection of recipes. It is a carefully designed text initially published 30 years ago and consistently designed and organized to teach you the fundamentals of the culinary arts and to prepare you for a rewarding career in the food service industry.

The goal of *On Cooking* is to focus your attention on general procedures, highlighting fundamental principles and skills, whether it be for preparing a yeast bread or grilling a piece of fish. Both the how and why of cooking are discussed, emphasizing culinary principles first, not recipes. Only after the principles are introduced and explained are sample recipes offered. This new edition includes many more recipes drawn from various international cuisines. Professional cooking no longer leans solely on French culinary traditions. Chefs now turn to the traditions of Asia, Africa and elsewhere for inspiration and ingredients. *On Cooking*, Seventh Edition recognizes this evolution and includes many recipes created *in the style of* popular dishes found throughout the world.

The content is extensively illustrated with photographs and line drawings to help you identify foods and equipment. Most recipes include photographs of the finished dish ready for service and many procedures are illustrated with step-by-step photographs. Tables and bulleted lists present information in a concise format to enhance your understanding of concepts.

To provide you with a sense of the rich traditions of cookery, informative sidebars on food history, chef biographies and other topics are located throughout the book. Sidebars that relate to flavors and flavorings also appear throughout the material to enhance your understanding of ingredients and possible variations. Safety Alerts are shown in red, to remind you of conditions or situations that might pose a danger to you or to diners. Electronic recipe management software accompanying this text provides access to recipes and the ability to scale, convert and price them.

We wish you much success in your future career and hope that this text will continue to inform and inspire you long after graduation.

# A NOTE ON RECIPES

Recipes are important and useful as a means of standardizing food preparation and recording information. In *On Cooking*, Seventh Edition, recipes are designed primarily to reinforce and explain techniques and procedures presented in the text. Many recipe yields are intentionally low to be less intimidating to beginning cooks and more useful in small schools and kitchens.

All ingredients are listed in both U.S. and metric measurements. The metric equivalents are rounded off to even, easily measured amounts. You should consider the ingredient lists as separate recipes or formulas; do not measure some ingredients according to the metric amounts and other ingredients according to the U.S. amounts or the proportions will not be accurate and the intended result will not be achieved. Throughout this book, unless otherwise noted:

- mirepoix refers to a preparation of 2 parts onion, 1 part celery and 1 part carrot by weight
- pepper refers to ground black pepper, preferably freshly ground
- butter refers to whole unsalted butter
- milk refers to whole or reduced fat (not nonfat) milk
- egg refers to whole large eggs
- *yogurt* refers to whole plain (unsweetened) yogurt
- TT means "to taste"

Detailed procedures for standard techniques are presented in the text and generally are not repeated in each recipe (e.g., in a recipe, the instruction will be simply "deglaze the pan" or "monté au beurre"). Notes and variations appear at the end of selected recipes. These notes indicate ingredient substitutions for cost saving or to accommodate a plant-based diet. Variations illustrate how one set of techniques or procedures can be used to prepare different dishes with only minor modifications.

A mise en place feature is included for recipes that appear in the front sections of each recipe chapter. Ingredients that require preparation before the recipe is begun are listed in the margin under the Mise en Place heading. Consult this brief checklist after you read the recipe but before you begin to cook. Some recipes also include headnotes that describe the cultural or historical background of a dish or the unique techniques used in its preparation. This short text will enhance your understanding of a cuisine or cooking technique.

No matter how detailed the written recipe, however, we assume that you are acquiring certain knowledge, skills and judgment. It becomes a judgment call to know, for example, when a loaf of bread or a fish fillet is properly cooked. Ovens and cookware may vary in efficiency. For these reasons, recipes and formulas describe alternate tests for doneness, requiring you to use your developing skills to determine when a dish is properly cooked. You should also rely upon the knowledge and skills of your instructor for guidance. Although some skills and an understanding of theory can be acquired through reading and study, no book can substitute for repeated hands-on preparation and observation.

A registered dietician analyzed all the recipes in this book using nutritional analysis software that incorporates data from the U.S. Department of Agriculture, research laboratories and food manufacturers. The nutrient information provided here should be used only as a reference, however. A margin of error of approximately 20 percent can be expected because of natural variations in ingredients. Preparation techniques and serving sizes may also significantly alter the values of many nutrients. For the nutritional analysis, if a recipe offers a choice of ingredients, the first-mentioned ingredient is the one used. Ingredients listed as "to taste" (TT) and "as needed" are omitted from the analysis. It is assumed that corn oil and whole milk are used when a recipe calls for "vegetable oil" and "milk," respectively. In cases of a range of ingredient quantities or numbers of servings, the average is used.



Throughout this book various recipes are marked with a Good Choice icon. This symbol identifies dishes that are particularly low in calories, fat, saturated fat or sodium; they may also be a good source of vitamins, protein, fiber or calcium.



Recipes marked as vegetarian do not contain meat, fish, shellfish or poultry, but may contain dairy products and/or eggs. (This symbol is not used in the baked goods recipes in Chapters 31–35, however, because none of them contains meat, fish, shellfish or poultry.)



Vegan recipes do not contain any animal products. Vegetarian and vegan dishes are not necessarily low in calories, fat or sodium; nor are they necessarily good sources of vitamins, protein, fiber or calcium.

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# Professionalism 1



# After studying this chapter, you will be able to:

- 1.1 name key historical figures responsible for the development of the restaurant industry and describe the contributions of each
- **1.2** list and describe characteristics of modern food service operations
- **1.3** explain the organization of classic and modern kitchens
- **1.4** identify the attributes a student needs to become a successful culinary professional
- 1.5 describe the importance of professional ethics for chefs and list specific behaviors that all culinary professionals should follow
- **1.6** describe some of the culinary careers today's student may pursue

cookery the art, practice or work of cooking

**cooking** (1) the transfer of energy from a heat source to a food; this energy alters the food's molecular structure, changing its texture, flavor, aroma and appearance; (2) the preparation of food for consumption

**professional cooking** a system of cooking based on a knowledge of and appreciation for ingredients and procedures

ike any fine art, great **cookery** requires taste and creativity, an appreciation of beauty and a mastery of technique. Like the sciences, successful cookery demands knowledge and an understanding of basic principles, and like any successful leader, today's professional chef must exercise sound judgment and be committed to achieving excellence in all endeavors.

This book describes foods and cooking equipment, explains culinary principles and cooking techniques and provides recipes using these principles and techniques. No book, however, can provide taste, creativity, commitment and judgment. For these, chefs and other culinary professionals must rely on themselves. This chapter explores the rich history of the restaurant industry in the West and the individuals who influenced the development of the profession. It also outlines the attributes of the professional chef. As you begin your culinary studies, we hope that you find inspiration in the history of the Western food service industry as you learn about the qualities that will guide you in your chosen career.

# HISTORICAL DEVELOPMENT OF THE RESTAURANT INDUSTRY

Cooks have produced food in quantity for as long as people have eaten together. For millennia, chefs, whether they be Asian, Native American, Aboriginal, European or African, have catered to the often elaborate dining needs of the wealthy and powerful; and for centuries, vendors in China, Europe and elsewhere have sold foods to the public that they prepared themselves or bought from others.

But in the West, the history of the professional chef is of relatively recent origin. Its cast is mostly French, and it is intertwined with the history of restaurants—for only with the development of restaurants in Europe and North America during the late 18th and early 19th centuries were chefs expected to produce, efficiently and economically, different dishes at different times for different diners.

### The 18th Century—The First Restaurants

The word *restaurant* is derived from the French word *restaurer* ("to restore"). Since the 16th century, the word *restorative* had been used to describe rich and highly flavored soups or stews capable of restoring lost strength. Restoratives, like all other cooked foods offered and purchased outside the home during this period of history, were made by guild members. Each guild had a monopoly on preparing a category of food items. For example, during the reign of Henri IV of France (r. 1589–1610), there were separate guilds for *rôtisseurs* (who cooked the main cuts of meat), *pâtissiers* (who cooked poultry, pies and tarts), *vinaigriers* (who made sauces and some stews, including some restoratives) and *traiteurs* (who made meat stews).

The French claim that the first modern restaurant opened one day in 1765 when a Parisian tavern keeper, a Monsieur Boulanger, hung a sign advertising the sale of his special restorative, a dish of sheep feet in white sauce. Boulanger's establishment differed from the inns and taverns that had existed throughout Europe for centuries. These inns and taverns served foods prepared (usually off premises) by the appropriate guild. The food offered by the inn or tavern was incidental to the establishment's primary function: providing sleeping accommodations or drink. Customers were served the daily dish family style and ate at communal tables. Boulanger's contribution to the food service industry was serving a variety of foods prepared on premises to customers whose primary interest was dining.

Among other restaurants that opened in Paris during the succeeding decades, the Grande Taverne de Londres is credited with advancing the development of the modern

restaurant by offering a menu listing available dishes during fixed hours. (The date of its opening is debated, either 1782 or 1786.) Its owner, Antoine Beauvilliers (1754–1817), was the former steward (chief of the household staff) to the Comte de Provence, later King Louis XVIII of France. Beauvilliers's impeccably trained wait staff served patrons at small, individual tables in an elegant setting.

The French Revolution (1789–1799) had a significant effect on the budding restaurant industry. Along with the aristocracy, the revolution generally abolished guilds and their monopolies. The revolution also allowed the public access to the skills and creativity of the well-trained, sophisticated chefs who previously had worked exclusively in the aristocracy's private kitchens. Although many of the aristocracy's chefs either left the country or lost their jobs (and some their heads), a few opened restaurants catering to the growing urbanized middle class.

### The Early 19th Century—Carême and Grande Cuisine

As the 19th century progressed, more restaurants opened, serving a greater selection of items and catering to a wider clientele. By midcentury, several large, grand restaurants in Paris were serving elaborate meals, reminiscent of the **grande cuisine** (also known as *haute cuisine*) of the aristocracy. *Grande cuisine*, which arguably reached its peak of perfection in the hands of Antonin Carême, was characterized by meals consisting of dozens of courses of elaborately and intricately prepared, presented, garnished and sauced foods. Other **restaurateurs** blended the techniques and styles of *grande cuisine* with the simpler foods and tastes of the middle class (*cuisine bourgeoise*) to create a new

grande cuisine the rich, intricate and elaborate cuisine of the 18th- and 19th-century French aristocracy and upper classes; it was based on the rational identification, development and adoption of strict culinary principles; by emphasizing the how and why of cooking, grande cuisine was the first to distinguish itself from regional cuisines, which tend to emphasize the tradition of cooking

**restaurateur** a person who owns or operates an establishment serving food, such as a restaurant

### Marie-Antoine (Antonin) Carême (1783-1833)

Antonin Carême, known as the "cook of kings and the king of cooks," was an acknowledged master of French *grande cuisine*. Abandoned on the streets of Paris as a child, he worked his way from cook's helper in a working-class restaurant to become one of the most prestigious chefs of his (or, arguably, any other) time. During his career, he was chef to the famous French diplomat and gourmand Prince de Talleyrand, the Prince Regent of England (who became King George IV), Tsar Alexander I of Russia and Baron de Rothschild, among others.

Carême's stated goal was to achieve lightness, grace, order and perspicuity in the preparation and presentation of food. As a pâtissier, he designed and prepared elaborate and elegant pastry and confectionery creations, many of which were based on architectural designs. (He wrote that "the fine arts are five in number, namely: painting, sculpture, poetry, music, architecture-the main branch of which is confectionery.") As a showman, he garnished his dishes with ornamental hâtelets (skewers) threaded with colorful ingredients, such as crayfish and intricately carved vegetables, and presented his creations on elaborate socles (bases). As a saucier, he standardized the use of the flour and butter mixture called roux as a thickening agent, perfected





A poultry illustration from Carême showing hâtelets (skewers) used as a garnish.

recipes and devised a system for classifying sauces. As a garde-manger, Carême popularized cold cuisine, emphasizing molds and aspic dishes. As a culinary professional, he designed kitchen tools, equipment and uniforms.

As an author, Carême wrote and illustrated important texts on the culinary arts, including Le Maitre d'hotel français (c. 1822), describing the hundreds of dishes he personally created and cooked in the capitals of Europe; Le Pâtissier royal parisien (c. 1825), containing fanciful designs for les pièces montées, the great decorative centerpieces that were the crowning glory of grand dinners; and his five-volume masterpiece on the state of his profession, L'Art de la cuisine française au XIXe siècle (1833), the last two volumes of which were completed after his death by his associate, Plumerey. Carême's writings almost single-handedly refined and summarized five hundred years of culinary evolution. But his treatises were not mere cookbooks. Rather he analyzed cooking, old and new, emphasizing procedure and order and covering every aspect of the art known as grande cuisine.

Carême died before age 50, burnt out, according to French poet and essayist Laurent Tailhade, "by the flame of his genius and the coal of the spits."

**gourmand** a connoisseur of fine food and drink, often to excess

**gourmet** a connoisseur of fine food and drink **gastronomy** the art and science of eating well

**gourmet foods** foods of the highest quality, perfectly prepared and beautifully presented



Delmonico's Restaurant kitchen in New York City in 1902.

cuisine simpler than *grande cuisine* but more complex than mere home cooking, which often centered around bread.

Across the Atlantic, however, restaurant culture took on a very different look and purpose at this time, however. In the new United States, inexpensive dining facilities sprung up during the 19th century catering to the many working-class immigrants. People from Scandinavia, Ireland, Italy, China, Germany and elsewhere arrived on the promise of work, land and better futures. Many immigrants worked as transients along the new railroad lines, in western gold and silver mining, or as domestic servants or factory workers in urban centers. Street vendors and casual restaurants offering foods from home were welcomed by these immigrants, even though the dishes available generally lacked authentic ingredients. Gradually immigrant communities—such as the many Little Italy's, Chinatowns and Greek villages—established food import systems still used today. Eventually these shops and cafes opened to anyone who found these previously unfamiliar foods appealing.

### The Late 19th Century-Escoffier and Cuisine Classique

Following the lead set by the French in both culinary style and the restaurant business, restaurants opened in the United States and throughout Europe during the 19th century. Charles Ranhofer (1836–1899) was the first internationally renowned chef of an American restaurant—Delmonico's in New York City. In 1893, Ranhofer published his "Franco-American" encyclopedia of cooking, *The Epicurean*, which contained more than 3500 recipes.

One of the finest restaurants outside France was the dining room at London's Savoy Hotel, opened in 1898 under the directions of César Ritz (1850–1918) and Auguste Escoffier (1846–1935). There they created a restaurant that attracted royalty and aristocratic women, a group rarely seen dining in public at the time. Escoffier is generally credited with refining the *grande cuisine* of Carême to create *cuisine classique* or

### Auguste Escoffier (1846-1935)

Auguste Escoffier's brilliant culinary career began at age 13 in his uncle's restaurant and continued until his death at age 89. Called the "emperor of the world's kitchens," he is perhaps best known for defining French cuisine and dining during La Belle Époque (also referred to as the "Gay Nineties").

Unlike Antonin Carême, Escoffier never worked in an aristocratic household. Rather he exhibited his culinary skills in the dining rooms of the finest hotels in Europe, including the Place Vendôme in Paris and the Savoy and Carlton hotels in London.

Escoffier did much to enhance grande cuisine as defined by Carême. Crediting Carême with providing the foundation for great—that is, French—cooking, Escoffier simplified the profusion of flavors, dishes and garnishes typifying Carême's work. For example, Carême would present elaborate displays of as many as 150 dishes for guests at a private function. In contrast, Escoffier would offer 11 dishes served tableside to each guest individually. Escoffier also streamlined some of Carême's overly elaborate and fussy procedures and classifications. For example, he reduced Carême's elaborate system





Tournedos Rossini, a dish created by Escoffier, as it might be served today.

of classifying sauces into the five families of sauces still recognized today. Escoffier sought simplicity and aimed for the perfect balance of a few superb ingredients. Some consider his refinement of *grande cuisine* to have been so radical as to credit him with the development of a new cuisine referred to as *cuisine classique* (classic or classical cuisine).

Escoffier's many writings include Le Livre des menus (1912), in which, discussing the principles of a well-planned meal, he analogizes a great dinner to a symphony with contrasting movements that should be appropriate to the occasion, the guests and the season, and Ma cuisine (1934), surveying cuisine bourgeoise. But his most important contribution is a culinary treatise intended for the professional chef titled Le Guide culinaire (1903). Still in use today, it is an astounding collection of more than 5000 classic cuisine recipes and garnishes. In it, Escoffier emphasizes the mastery of techniques, a thorough understanding of cooking principles and the appreciation of ingredients-attributes he considered to be the building blocks professional chefs should use to create great dishes.

**classic cuisine**. He invented such dishes as *Suprêmes de soles à l'aurore* (or "fillet of sole at dawn") in a blushing pink sauce and *Pêche Melba* (or "Peach Melba"), named after Australian singer Nellie Melba, a guest at the hotel. By doing so, he brought French cuisine into the 20th century.

### The Mid-20th Century-Point and Nouvelle Cuisine

The mid-20th century witnessed a trend toward lighter, more naturally flavored and more simply prepared foods. Fernand Point was a master practitioner of this movement. But Point's goal of simplicity and refinement was carried to even greater heights by a generation of French chefs Point trained: principally Paul Bocuse, Jean and Pierre Troisgros, Alain Chapel, François Bise and Louis Outhier. They, along with Michel Guérard and Roger Vergé, were the pioneers of *nouvelle cuisine* in the early 1970s. Their contemporary, Gaston Lenôtre, modernized the classic pastries of *grande cuisine*, infusing them with the bright, fresh flavors of *nouvelle cuisine*.

Nouvelle cuisine rejected overly rich, needlessly complicated dishes and placed the emphasis on healthful eating. The ingredients must be absolutely fresh and of the highest possible quality; the cooking methods should be simple and direct whenever possible. The accompaniments and garnishes must be light and contribute to an overall harmony; the completed plates must be elegantly designed and decorated. Following these guidelines, traditional cooking methods were applied to nontraditional ingredients, and ingredients were combined in new and previously unorthodox fashions.

## The Late 20th and Early 21st Centuries—An American Culinary Revolution

During the last 40–50 years, broad changes launched in the United States have affected the global culinary landscape. Two such trends are bold, international flavors and fresh food, simply prepared.

The popularity of **international cuisine** within the United States is due, in large part, to an unlikely source: the Immigration and Nationality Act of 1965. Under its provisions, a large number of people from various Asian countries immigrated to the United States. They brought with them their rich culinary traditions and ignited America's love affair with fiery hot cuisines. By the late 1970s many North Americans were no longer content with overly salty pseudo-Chinese dishes. They demanded authenticity and developed cravings for spicy dishes from the Szechuan and Hunan provinces of China, as well as Vietnam and Thailand. In the 1970s Mexican foods also became mainstream, and authentic regional Mexican dishes are now commonplace throughout the United States. Descendants of these and more recent immigrants are exploring the roots of their native cultures and cuisines, so the diverse ingredients and cooking of Brazil, Haiti, India, Korea, Nigeria, Somalia, Malaysia and Thailand, to name just a few countries, are readily available to the North American dining public.

During this same time period, restaurateurs and chefs began "Americanizing" the principles of French *nouvelle cuisine*. When Alice Waters opened Chez Panisse in Berkeley, California, in 1971, her goal was to serve fresh food, simply prepared. Rejecting the growing popularity of processed and packaged foods, Waters used fresh, seasonal and locally grown produce in simple preparations that preserved and emphasized the foods' natural flavors. Chez Panisse and the many chefs who passed through its kitchen launched a new style of American cuisine that became known as California or **New American cuisine**. As the culinary movement launched by Waters's philosophy spread across the United States, farmers and chefs began working together to make fresh, locally grown foods available, and producers and suppliers began developing domestic sources for some of the high-quality ingredients that were once available only from overseas.

These chefs ushered in a period of bold experimentation. Chefs working in America began to combine ingredients and preparation methods from a variety of cuisines. Their work resulted in **fusion cuisine**. Fusion cuisine began with typical European techniques or dishes but added ingredients or preparation methods associated with one or more international or **regional cuisines**. A fillet of Norwegian salmon might be grilled over hickory wood and then served on a bed of Japanese soba noodles, for example, or a traditional

classic cuisine a late 19th- and early 20th-century refinement and simplification of French grande cuisine. Classic (or classical) cuisine relies on the thorough exploration of culinary principles and techniques and emphasizes the refined preparation and presentation of superb ingredients.

nouvelle cuisine French for "new cooking"; a mid-20th-century movement away from many classic cuisine principles and toward a lighter cuisine based on natural flavors, shortened cooking times and innovative combinations

**international cuisine** the cuisine and dining practices characteristic of a country or region

New American cuisine a late 20th-century movement that first became popular in California and spread across the United States; it stresses the use of fresh, locally grown, seasonal produce and high-quality ingredients simply prepared in a fashion that preserves and emphasizes natural flavors

**fusion cuisine** the blending or use of ingredients and/or preparation methods from various international, regional or national cuisines in the same dish; also known as transnational cuisine

regional cuisine a collection of foods and beverages based on local ingredients, traditions and practices; within a larger geographical, political, cultural or social unit, regional cuisines are often variations of one another that blend together to create a national cuisine

**national cuisine** the characteristic cuisine of a nation



Chef Alice Waters of Chez Panisse in Berkley, California, a founder of today's local food movement.



Chef Nancy Silverton at her La Brea Bakery in 2000.



Beets and Leeks, a signature dish prepared at The French Laundry in Yountville, California, by Chef Thomas Keller and his staff.



Soul food vegan dinner party prepared by Chef Bryant Terry.

French duck confit may be seasoned with lemongrass, ginger and chiles. Pizzas with untraditional toppings, such as smoked salmon and caviar, launched Wolfgang Puck's career in Los Angeles, California, in the early 1980s. Today such fusion is commonplace—from Chef Roy Choi's Kogi BBQ Korean-Mexican tacos in Southern California to the subtle use of Asian seasonings in the classic sauces prepared by Jean-Georges Vongerichten at his restaurants throughout the country. But in the 1970s and 1980s, fusion represented a breakthrough in cooking that soon spread throughout the western culinary community.

In recent years, chefs have been instrumental in changing the way Americans dine by elevating the style and quality of the foods they serve. For example, the current popularity of sourdough and artisan bread can be traced directly to **Chef Nancy Silverton** and her La Brea Bakery in Los Angeles. With degrees from Le Cordon Blue in London and Ecole Le Nôtre in France, Silverton settled in Los Angeles, joining Wolfgang Puck as the first pastry chef at Spago. Her cookbook *Desserts*, written during that time, is still considered a classic. Before opening La Brea Bakery, Silverton tested bread recipes using wild yeasts and various sourdough starters hundreds of times, finally settling on a dough made with wild yeast from grapes, then hand-shaped and given a slow two-day rise. Her attention to detail and consistency earned her business success and extensive industry recognition.

**Chef Thomas Keller**, who started cooking in restaurants in his teens, worked at renowned restaurants Guy Savoy and Le Taillevent in Paris before opening his own restaurant in 1994. Today experts regard Keller's restaurants, The French Laundry in Yountville, California, and Per Se in New York City, as among the finest in the world. His cuisine, based on traditional French and modern cooking techniques, utilizes only foods in season, many grown on premises or sourced from local farmers. Known for producing lengthy tasting menus with clean flavors as well as his obsessive attention to detail, Keller develops professionalism in his staff, who are encouraged to be mindful, organized and "work clean."

The focus of **Chef Bryant Terry's** career is to create a "healthy, just and sustainable food system" for everyone. Now chef-in-residence at the Museum of the African Diaspora (MoAD) in San Francisco, he was born and raised in the American South, educated at NYU, then completed the Chef's Training program at the Natural Gourmet Institute for Health and Culinary Arts in New York. Terry explains that his work celebrates the staples, flavor profiles and ingredients from the African continent, the Caribbean and the American South. He believes that what he celebrates can bring health and pleasure into people's kitchens. Terry has published several acclaimed vegan cookbooks, including *Afro-Vegan* and *Grub*. Terry's drive to encourage healthy eating stems from memories of his family's small farms and gardens: "They didn't call it local food, they didn't call it the organic-local-seasonal-sustainable movement—it was just the way that they lived."

Bayona restaurant, located in the heart of New Orleans' French Quarter, has served award-winning cross-cultural cuisine for almost 35 years. **Chef-owner Susan Spicer** uses fresh, locally grown ingredients in daily menus influenced by elements of European, Asian and Indian cuisine. Spicer is known for giving back to the community and feels her success is due to consistent hard work and her ability to "see the big picture" of the business and how "it all comes together on the plate." While Bayona is an icon of the New Orleans culinary scene, Spicer has launched several other highly acclaimed restaurants in the area, often with former employees, whom she proudly mentors.

All the chefs mentioned in this text have received many awards for their work, including recognition from the James Beard Foundation. However, chefs of this caliber do not work for the awards and acclaim, they succeeded as professionals because they love the business, want to serve their customers well, care about their staff and find joy in always learning more.

### Global Foods, Local Ingredients

The fluidity of international borders, the accessibility of global travel and the Internet have radically changed the way we cook and the foods we eat. During the first decades of the 21st century, chefs in the United States and other countries embraced simple

snacks, **street food** and home cooking from countries they visited online or in person. From *tacos de birria* (meat-stew filled tacos served hot in markets across Tijuana, Mexico) to Chinese *xiaolongbao* (steamed soup-filled buns), restaurant chefs have incorporated global flavors and street foods onto their menus. In addition, the signature flavors found in street food and other **global cuisines** are migrating onto menus in the form of dipping sauces, salad dressings, spicy rubs and humble sandwiches.

Today chefs are sourcing ingredients globally as well as working in tandem with farmers to supply their guests with fresh flavors while preserving local agriculture and heirloom varieties. As we discuss in detail later in this chapter, the concern for locally raised ingredients, referred to as the **farm-to-table** or **locavore movement**, has influenced chefs to serve fresh seasonal foods, such as wild greens or shellfish from day boat clammers, that are grown or harvested within a few miles of their restaurants.

#### **Modernist Cuisine**

During the 1990s scientists, particularly in the United States, England, France and Spain, began to see food preparation as a distinct and worthy field of exploration. Chefs and scientists wanted to understand why food behaved as it did, why traditional cooking techniques sometimes failed and how to improve culinary methods. They began seeking answers to these questions under the umbrella of **molecular gastronomy**, a term coined by the British physicist Nicholas Kurti and French chemist Hervé This in 1988. Inspired by the experiments of molecular gastronomy, early 21st-century chefs reinvented the notion of cooking by employing ingredients and machinery more common in industrial food manufacturing than in restaurant kitchens. This offshoot of molecular gastronomy is now referred to as **modernist cuisine**, first defined by Nathan Myhrvold (former Chief Technology Officer at Microsoft and the principal author of *Modernist Cuisine*, *Modernist Bread* and *Modernist Pizza*).

The founding chef of this movement is Ferran Adrià of elBulli, which operated in Roses, Spain, from 1987 to 2011. The food served at elBulli engaged all of one's senses. Dinner was a tasting menu of up to 35 bite-sized dishes. What appeared to be cooked may actually have been flash frozen. An herb clipped to a spoon allowed guests to smell the aroma before tasting the herb in the dish. Warm foam tasted of carrots or mushrooms, hot gelatin encapsulated mango purée that resembled egg yolks and ravioli filled with liquid were some of the show-stopping techniques for which Adrià became known.

Current practitioners include Heston Blumenthal at The Fat Duck in Bray, England, Massimo Bottura at Osteria Francescana, Modena, Italy and Grant Achatz at Alinea in Chicago. The hallmarks of this high-tech haute cuisine include dehydrators, edible menus, gels and spheres, intensely flavored smoke and –30°F anti-griddles that "cook" liquefied food. These chefs produce foods that look like one thing, taste like something totally different and smell like childhood memories. Take Blumenthal's bacon and egg ice cream as one example. It is a plated dessert consisting of ice cream made from a bacon-infused custard. All the elements of the savory breakfast appear on the plate including a cup of tea, served as a sweet jelly, and toast in the form of sweet, caramelized brioche. As Blumenthal says, his goal is to make food exciting by overturning expectations. Although few restaurants are going to the extreme of replacing their cooktops with water baths and chemical freezers, many of the tools and techniques that these avant-garde chefs perfected are now being used and appreciated on a smaller scale by chefs who may add a gelled garnish or spheres of sauce to a traditional dish.

# CHARACTERISTICS OF THE MODERN FOOD SERVICE OPERATION

From Monsieur Boulanger's humble establishment, a great industry has grown. The growth and diversification of the food service industry in Europe and the Americas is due in part to the Industrial Revolution of the 19th century and the social and economic changes it brought, including the introduction of new culinary technologies, food supplies and consumer concerns.



Chef Susan Spicer, owner of the acclaimed Bayona in New Orleans.



Lamb skewers cooked on the street in Kashgar, Xinjiang, China.

street food ready-to-eat or cooked dishes prepared to order from a vendor in a cart or public market

global cuisine foods (often commercially produced items) or preparation methods that have become ubiquitous throughout the world; for example, curries, pizza, sandwiches and fried potatoes

farm-to-table or locavore movement an awareness of the source of ingredients with an emphasis on serving locally grown and minimally processed foods in season

molecular gastronomy a contemporary scientific movement that investigates the chemistry and physics of food preparation

modernist cuisine a term that refers to science-inspired techniques for food preparation; an avant-garde approach to food preparation, sanitation and health concerns based on science-inspired techniques



Liquid olives, created by Chef Ferran Adrià.



Robot waiters at the Gran Caffè Rapallo restaurant in Liguria, the first restaurant in Italy to use automated service devices.

genetically modified organism (GMO) a plant, microorganism or animal in which genetic material (segments of DNA) have been modified or engineered in a laboratory to change inheritable characteristics, such as resistance to insects or herbicides

### **Culinary Technologies**

Technology has always had a profound effect on cooking. For example, the development of clay and, later, metal vessels that could contain liquids and withstand and conduct heat offered prehistoric cooks the opportunity to stew, make soups and porridge, pickle and brine foods and control fermentation. But it was not until the rapid technological advances fostered by the Industrial Revolution that anything approaching the modern kitchen was possible.

One of the most important advancements was the introduction of the cast-iron stove. Prior to the 19th century, most cooking was done on spits or grills or in cauldrons or pots set on or in a wood- or coal-burning hearth. Hearthside cooking did not lend itself well to the simultaneous preparation of many items or to items requiring constant and delicate attention. With the introduction of cast-iron stoves during the 1800s, cooks could more comfortably and safely approach the heat source and control its temperatures. On the new cook stoves, they could also prepare foods in the small quantities needed to serve individual diners on demand.

Also of great importance were developments in food preservation and storage techniques. For thousands of years food had been preserved by sun-drying, salting, smoking, pickling, sugar-curing or fermenting. Salt-cured codfish and salmon have been staples in Scandinavia for millennia, and the earliest household records and cookery manuscripts from medieval Britain include inventories of bacon and salted meats. Although useful, these ancient procedures dramatically change the appearance and flavor of most foods. By the early 19th century, preserving techniques began to emerge that had minimal effect on appearance and flavor. For example, by 1800 food could be "canned" by storing it in sterilized glass jars subjected to very high heat. An early mechanical refrigerator was developed by the mid-1800s; soon reliable iceboxes, refrigerators and, later, freezers were available. During the 20th century freeze-drying, vacuum-packing and irradiation became common preservation techniques.

Developments in transportation technology were also underway. During the 19th century steam-powered ships and railroads brought foods quickly to market from distant suppliers. Since the mid-20th century temperature-controlled cargo ships, trains, trucks and airplanes have all been used as part of an integrated worldwide food transportation network. Combined with dependable food preservation and storage techniques, improved transportation networks freed chefs from seasonal and geographic limitations in their choice of foods and expanded consumers' culinary horizons.

Advancements in technology also facilitated or even eliminated much routine kitchen work. Since the 19th century chefs have relied increasingly on mechanical and motorized food processors, mixers and cutters as well as a wealth of sophisticated kitchen equipment from high-carbon stainless steel knife blades to infrared thermometers and ultrasonic homogenizers. Foodservice operators faced with staff shortages are even turning towards robots to perform repetitive kitchen tasks such as preparing French fried potatoes.

### **Food Supplies**

Modern food preservation, storage and transportation techniques have made both fresh and exotic foods regularly available to chefs and consumers. Because of advances in packaging and transportation, foodstuffs grown or made virtually anywhere in the world are now available to restaurants regardless of season or location.

Last century's advancements in agriculture, such as the switch from organic to chemical fertilizers and the introduction of pesticides and drought- or pest-resistant strains, increased yields of healthy crops. Traditional hybridization techniques and, more recently, genetic engineering have produced new varieties of grains, such as soybeans, corn, rapeseeds and rice, which are resistant to herbicides or insects. Although scientists may argue that such engineering simply speeds up the process of natural selection, consumers are often more concerned about the unforeseen impact on consumer health and unintended consequences to the environment. Governments around the world regulate, restrict or outright ban the sale of foodstuffs containing **genetically modified organisms** (GMOs) on a case-by-case basis.

Additionally, advancements in animal husbandry and aquaculture have led to a more reliable supply of leaner meat, poultry and fish. Foods found traditionally only in the wild (for example, game, wild rice and many mushrooms) are now being raised commercially and are routinely available. The commercialization of foodstuffs has created a backlash among some consumers and chefs, however. New concerns about sustainability and support for local farmers and food producers present the industry with new challenges and new opportunities for chefs to revise their menus and adopt ecologically based business practices.

#### **Consumer Concerns**

Consumer concerns about nutrition and diet have fueled changes in the food service industry. Obviously, what we eat affects our health. Adequate amounts of certain nutrients promote good health by preventing deficiencies; studies show that good nutrition also helps prevent chronic diseases and increases longevity. Chefs must now understand human nutritional needs and the various special diets followed by customers. Beyond simply reducing fat and sugar for weight control, chefs must accommodate customers' allergies, specialized diets due to illnesses and ethical or social dining concerns of groups such as vegetarians and locavores.

The public is also rightfully concerned about food safety. Federal, state and local governments help promote food safety by inspecting and grading meats and poultry, regulating label contents for packaged foods and setting sanitation standards. The last line of defense, however, are the restaurant workers who prepare and serve food. It is up to you, as a culinary professional, to follow sanitation and food safety guidelines to protect others from injury or illness.

Concerns about nutrition and food safety have also resulted in renewed interest in local and organically grown fruits and vegetables and free-range-raised animals. The local food movement and the concern for sustainable food production are leading chefs to find new sources for ingredients and expand their community involvement.

#### **Local Production**

Fresh foods travel from the producer to the consumer by two basic methods: (1) the industrial, commercial system, which operates huge, consolidated farms and global transportation networks and (2) small local or regional systems. One key difference is how far the food travels from where it is grown or produced to the end consumer. Local systems distribute food items over short distances. These local farms are often small family farms, which are defined by the United States Department of Agriculture (USDA) as those operated by the people who own the land or the animals and have sales of less than \$350,000 per year.

While the word *local* implies that the food item is being sold close to where it was grown or produced, there is no consistent definition for that term. Many consumers and organizations working in this field, such as farmer's markets, cite a radius of 50–100 miles (80–160 km) from production to point of sale as the determining factor. Weather conditions, urbanization and production capacity of the area also have an impact on the definition of *local*, sometimes extending the acceptable zone into a larger regional area. The USDA indicates that food can be marketed as local or regional if the total distance the product was transported is less than 400 miles (640 km) from where it originated.

Chefs are using the public's interest in eating locally produced foods to create restaurant menus featuring such products. Some chefs, like their pre-industrial predecessors, now grow their own produce, raise their own pigs or chickens and forage from nearby forests for ingredients. They may contract with local farmers, beekeepers, cheese makers or seafood suppliers for products, building their menus according to product availability, rather than serving out-of-season items or those transported long distances. In its purest version, farm-to-table means that the foods served come directly from a local farm, without passing through a market, distributor or grocery store. It implies a relationship between the chef and the farmer, with the chef serving the farm's products at their peak of freshness, ripeness and flavor. Farm-to-table menus may change daily due to product availability, and preparation techniques focus on retaining nutrients and freshness.

### A Very Big Business Indeed

The National Restaurant Association, which closely monitors the economic impact of the U.S. food service industry, issued the following statistics for 2021:

- There are nearly one million foodservice outlets in the United States; total annual sales were approximately \$799 billion.
- More than 14.5 million people were employed in the restaurant industry.
- Nearly half of all American adults have worked in the food service industry at some time during their lives.
- Restaurants are an essential part of the lifestyle of 63 percent of all adults.